



MARKETING COMMUNICATIONS GOALS

Execute a year-round state-wide marketing platform to...

Increase visitors staying in paid accommodations by 325,000

Retain first-time visitation level at 3.1 million

Maintain likelihood to recommend Maine as a vacation destination at 92%

Continue to monitor growth of top-of-mind destination awareness and agreement with the brand attributes/platform

Improve consumer engagement and increase inquiry generation by 5%

Background

In accordance with the objectives set out in the Five-Year Strategic plan, the Maine Office of Tourism (MOT) fielded multiple future-forward research studies in 2014. Our goal was to predict which consumers pose the highest likelihood of visiting Maine and creating the most economic impact in spending. We intentionally cast a wider net in order to identify new potential visitors to Maine, as a way to generate incremental revenue that builds upon the high level of repeat visitors already coming. To do this, we surveyed respondents living east of the Mississippi River, but including Texas and including New Brunswick, Ontario, Quebec and Nova Scotia. We oversampled for Millennials to identify whether or not this next generation of travelers stood apart as a single consumer group. Based on our findings, we are now able to be much more precise and surgical in our marketing efforts, placing marketing dollars against consumers who will deliver the greatest return on investment.

We can now:

- **1. Predict** which consumer groups have the highest likelihood of visiting the state and spending the most money.
- 2. Connect these findings with MRI (Mediamark Research Inc.), a software tool that allows us to understand these groups' lifestyles, attitudes, values and media habits.

Make media plan selections based on where and how these groups consume media.

Identify potential brand partnerships based on lifestyle and buying patterns.

- **3. Customize** messaging based on what we know resonates with and motivates each group.
- **4. Adapt** the Annual Visitor Study to gauge to what degree these groups travel to Maine in the future.

RESEARCH OVERVIEW

Market Segmentation Study

- both a qualitative and robust quantitative study fielded to specifically predict which consumer groups are most likely to visit Maine. The results of this study are directly applied in evaluating media consumption as well as message receptivity among customer groups. The study provides insights into:

Which customer groups most identify with the Maine brand from both a personal and values-based perspective

Which aspects of the Maine experience are most appealing to each consumer group

Which aspects of our brand messaging most resonate to each consumer group

Which consumer groups have the highest likelihood of visiting Maine

Which consumer groups have the potential to spend the most money in Maine

Which consumer groups are most likely to advocate/influence others to come to Maine

Conversion Study

- quantitative study fielded against those consumers who had "inquired" to receive more information from the Maine Office of Tourism from multiple sources. This study measures whether people who inquire or engage with Maine Office of Tourism vacation planning tools/content actually become visitors. The study also provides us with their perceptions about Maine, as well as an evaluation of the effectiveness of key marketing tools, such as Maine Invites You, monthly e-newsletter, the Maine Thing Quarterly, and the branded TV spot.

Geography Analysis

- this analysis uncovers geographic markets of opportunity for driving new visitors to Maine. The evaluation factors overall market size, percentage of inquiries from 2014, rate of conversion to visitation in 2014, media efficiency (how much does it cost to reach our target audience), and percentage of HH's in our highest-performing customer groups.

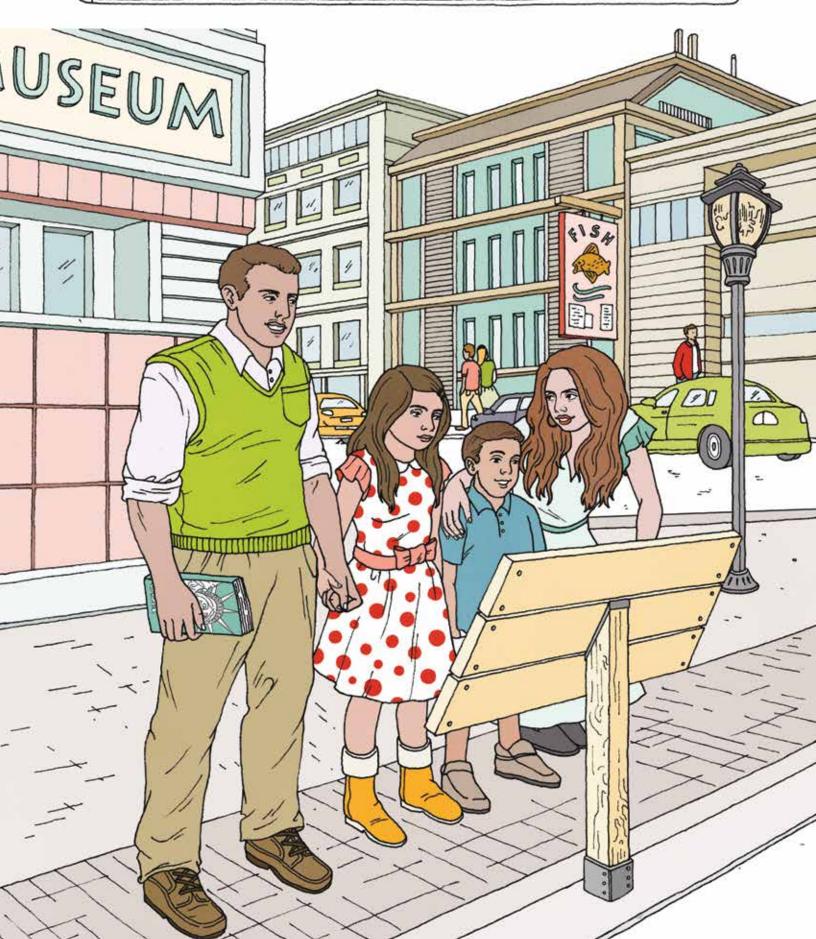
Website Usability Study

— a qualitative study fielded in multiple U.S. markets, this study was aimed at evaluating the effectiveness of **VisitMaine.com** in providing vacation planning information to consumers across multiple stages of the vacation planning life cycle. Our goal was to determine how effective the site was in luring prospective visitors to choose Maine above other destinations, and provide detailed planning information to encourage longer stays and additional spending.

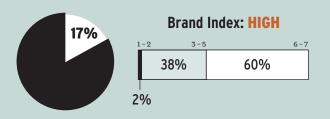




alancedAchievers



Vacation Priorities On vacation, they check off their "must see and do" list · Like sophisticated, urban/city experiences, nightlife & entertainment, and also enjoy things and places off the beaten path, nature, and cultural activities • Want to vacation in a place where they have the space and time to reflect on what's important in life—to change their state of mind, step back from problems, be in the moment, and listen to their inner voice • See vacations as an antidote to being self-absorbed • Tend to be big spenders on vacation—shopping for local hand-made one-of-a-kind items—but are careful to avoid excess



Guiding Life Principles

Seek life balance

- Have a positive attitude and elevated interest in almost everything
- · Self-described rule followers who take a traditional approach to life
- Have a family orientation and like to assist others and give back to the community
- Are free spirits with a deep level of curiosity about most things

Strive for higher status

- · Feel achieving a higher social status is important
- · Always try to look their very best; believe you can tell a lot about a person by the way they dress
- · Strive to be a member of popular groups
- · Tell their friends about their vacations and like that people come to them for travel advice

Are creative and in tune with nature

- · Actively involved in creating art or music
- Freely express themselves
- · Feel being in tune with nature is important and makes them shed their worries
- · Make an effort to live a very green, environmentally friendly lifestyle

Drawn to competition and trailblazing

- Seek adventure and risk
- · Are always the first person they know to try new things
- · Are daredevils who take physical risks

Connection to Maine (100 is average)

Adjusted Likelihood to Visit Index: 127

24%

Past trip to Maine Index: 80

Lifetime value

12%

Have been to Maine repeatedly

Incremental value

46% would recommend ME

Demos & Media

Belong to fraternal orders, school/college boards • 71% married • 50% have children • Ave. HH size:

- 3.1 Ethnically diverse • Ave. age: **42 years**
- Ave. HHI: \$117,495
- Heavy: Magazines, Radio, TV Prime, Outdoor
- Medium: TV Daytime, Newspaper • Light: Internet

Other Info

- Canadians: 19% Index: 112
- Business: 3.8 business trips in the past year Index: 115
- Business: 50% have extended business trip Index: 139
- Millennials: 24% Index: 120













Message Receptivity (top 2% out of 7)

Exploration/ Discovery/Learning	Creativity/ Imagination	Self-Expression/ Free Spirit	Inner Compass/ Self-Reliant	Being the Best/ Passion	Nature/ Outdoors
89%	48%	64%	76%	74%	62%
Culture/ History/Arts	Authentic/ Genuine/Sincere	Unspoiled/ Simplicity	Reflection/ Introspection	Offbeat/Quirky	Adventure
50%	64%	65%	64%	53%	56%

REMEMBER & REMINISCE

The best knowledge is acquired through travel. We feel like we've given our children a new perspective on life, we've learned something new and made it our own. We feel invigorated and renewed.

Advice – because we love to travel, people often times come to us for advice. We love it when we can share something with them they would never have thought about doing.

Now that you have experienced Maine for yourself, what's your Maine Thing? What is it about Maine that makes it so special? We want to hear your story.

User-generated content through social channels

You really should spend some time in Maine. It wraps its arms around you, and allows you to learn and grow in a way that really fulfills and recharges you, helps puts priorities back in order.

Engagement and ability to create direct relationships CKPI's

DREAM & DISCOVER

Where would the kids like to go? What new experiences and cultures do we want them to experience? Where haven't we been that's educational but fun for the whole family that we can afford?

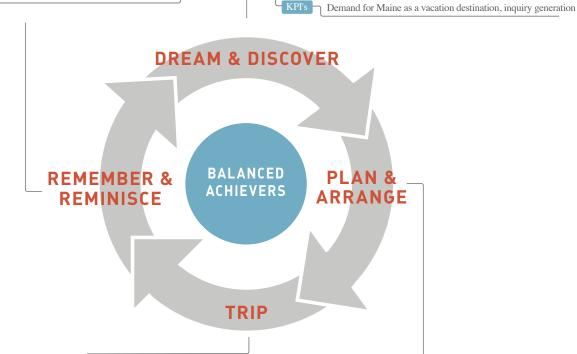
Curiosity – a need to find something authentic and real that's educational, will make them more well-rounded people/ better parents, that exposes them to new people, experiences, traditions, is fun for the whole family. We want to do something that's considered "special, a must see and do". We want something to tell our friends about.

Maine has a mystique about it you can't quite put your finger on. An authentic place that welcomes you with open arms, indulges your curiosity and introduces you to one-of-a-kind people and experiences. Mainers head where life takes them, because the interesting stuff happens outside the margins.

Friends, family, community/social network, mainstream media, TV, bloggers, press

Desired Response

Maine is for our family, it's on my list.



TRIP

In Maine we can be the best version of our family.

Original and one-of-a-kind.

Originality — Maine is all about self-reliance, forging your own path, and being one-of-a-kind. Its cultures and traditions are steeped in the everyday and are easy to experience.

We can make connections and do something we've never done before. It's earthy, authentic, and unlike anywhere else. Its spirit is borne of earth, air and sea. It's been about sustainability long before being "green" was fashionable.

There is something special about Maine. It's palpable.

It's got a mystique all its own. It is something wholly unto itself, unlike anywhere else.

Maine tourism businesses & industry partners, Mainers, Maine Magazine, Downeast, Regional Visitor Guides

Maine really feeds our need to experience new cultures and traditions. We've learned something new about our family through the experience of being here.

Conversion studies, annual visitor study, and industry feedback (KPI's)

PLAN & ARRANGE

We've narrowed our options down to one destination and have

committed time and money to it. We're excited and full of anticipation, are solidifying lobster cruises, historic sites, arts & cultural activities, nature walks, fairs & festivals, towns and "must see" experiences.

Intimacy/Authenticity – wow there are a variety of ways in which we can fully immerse ourselves in the local culture and have fun.

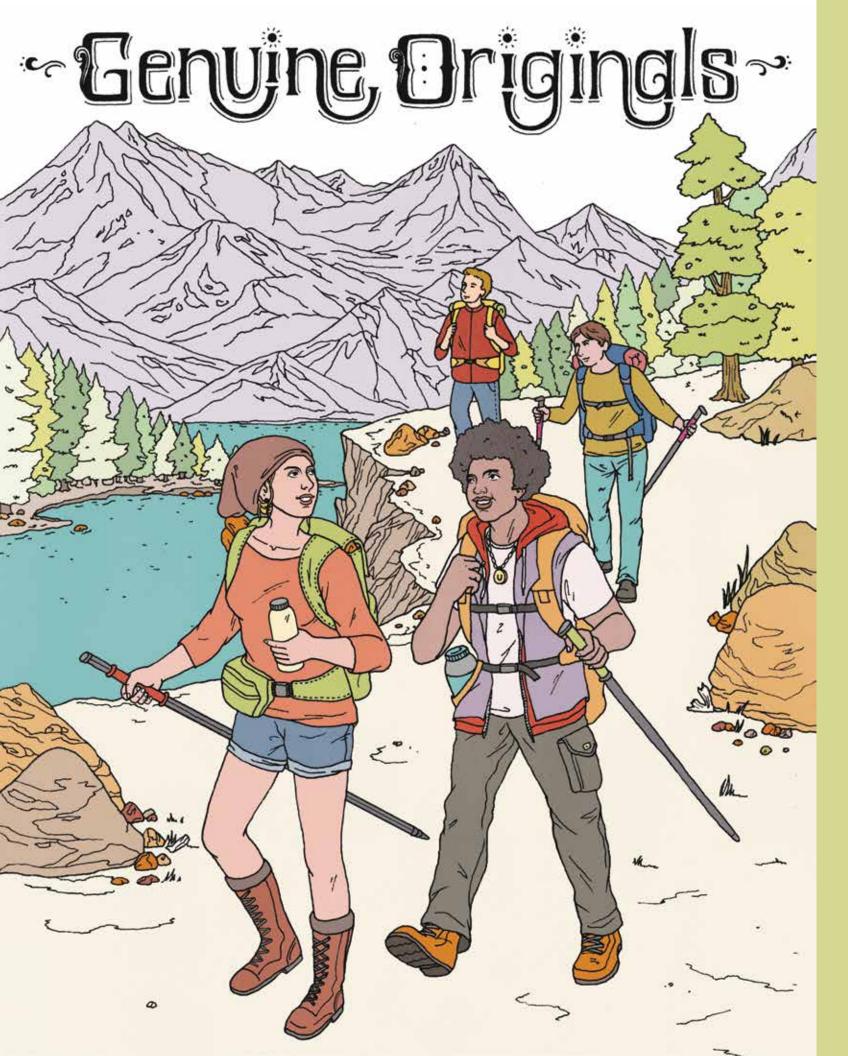
Maine is a place where a little side trip rewards you with something special. It will be easy to find many opportunities in urban centers and quaint towns and villages to immerse ourselves in the natural beauty and traditions of the area.

Visitmaine.com, Maine Thing Quarterly, Maine Invites You, e-newsletter, social channels, mainstream media

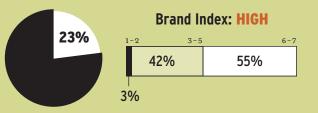
We've booked our trip. As a result of what we've researched, we'll probably need one more day to fully experience the place and its people.

KPI's Engagement with vehicles listed above





Vacation Priorities On vacation, they exemplify freedom of thought/action and follow their inner compass to do their own thing · They pursue outdoor recreation and make it a priority to explore nature and observe wildlife—it helps them shed their worries and cares—time spent in tune with nature rejuvenates their soul · Are interested in art, history, and cultural activities · They try new vacation destinations; they don't take cookie-cutter vacations · The destinations they choose reflect who they are—they are not driven by luxury, popularity or urban sophistication · They desire authentic trips with exposure to unique local people, cultures and experiences · Are open-minded travelers who like to adventure off the beaten path and immerse themselves deeply



Guiding Life Principles

Enjoy exploring/Are drawn to adventure and risk

- · Want to learn about and explore new things
- · Try things they are not completely comfortable with
- · Seek adventure and risk
- Actively engaged in seeking out a wide breadth of experiences

Are creative and independent

- · Are actively involved in creating art or music
- · March to the beat of their own drum
- · Consider themselves to be free spirits

Are very focused on nature

- Feel it is important to be in tune with nature
- · Nature helps them shed worries and cares
- Believe it is important to help preserve the environment/nature
- Make an effort to live a very green, environmentally friendly, sustainable lifestyle

Self-actualization

- · Say there is still a lot that they want to learn
- Consider themselves creative problem-solvers
- · Describe themselves as creative and imaginative
- They tend to defy convention and have limited interest in social status, appearances, and following the rules
- Being genuine and authentic themselves is paramount and they look for and appreciate this quality in others
- Are broad-minded and very curious about anything that is quirky, offbeat or novel

Connection to Maine (100 is average)

Adjusted Likelihood to Visit Index: 125

43%

Past trip to Maine
Index: 143

120

Lifetime value

18%

Have been to Maine repeatedly

75

Incremental value

45% would recommend ME

Demos & Media

Belong to school/college boards • Least likely to be married: **69% • 38%** have children • Smallest households: **2.5 •** Ave. age: **46 years •** Ave. HHI: **\$130,627 •** Heavy: Internet, Magazines • Medium: TV Primetime, Newspaper • Light: Outdoor, Radio (esp. NPR)

Other Info

- Canadians: **18%** *Index:* 106
- Business: **3.5 business trips** in the past year *Index: 106*
- Business: **39%** have extended business trip *Index:* 108
- Millennials: 18% Index: 90

nytimes.com About.com













Message Receptivity (top 2% out of 7)

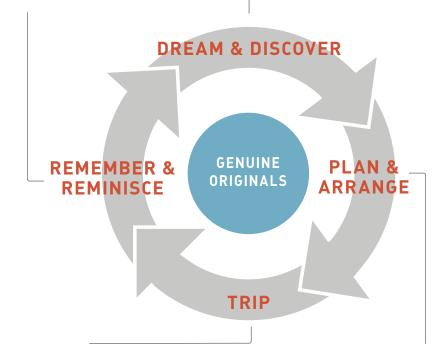
Exploration/ Discovery/Learning	Creativity/ Imagination	Self-Expression/ Free Spirit	Inner Compass/ Self-Reliant	Being the Best/ Passion	Nature/ Outdoors
78%	34%	49%	60%	55%	53%
Culture/ History/Arts	Authentic/ Genuine/Sincere	Unspoiled/ Simplicity	Reflection/ Introspection	Offbeat/Quirky	Adventure
31%	49%	56%	41%	51%	53%

REMEMBER & REMINISCE

The best knowledge is acquired through travel. I feel like I've broadened my horizons, learned something new. I'm invigorated and renewed. Advice - because I travel to a lot of off-the-beatenpath locations, people often times come to me for advice or counsel on traveling. Now that you have experienced Maine for yourself, what's your Maine Thing? What is it about Maine that makes it so special? We want to hear your story. User-generated content through social channels Influence Source You really should spend some time in Maine. It wraps its arms around you, and allows you to be yourself in a way that really fulfills and recharges you, helps puts priorities back in order. Engagement and ability to create direct relationships KPI's

DREAM & DISCOVER

I need to get away, be off the grid. Broaden my horizons. Gain a new perspective on the world. Meet new people and get a sense for their culture and perspectives up close and personal. Even better if it's somewhere I can be in a natural, majestic and inspiring environment. Curiosity – a need to find something authentic and real that's personally fulfilling and enriching. Maine has a mystique about it you can't quite put your finger on. An authentic place where you can be your true self, indulge your curiosity and meet people who follow their own inner compass. Mainers head where life takes them because the interesting stuff happens outside the margins. Close friends and family, locals with category knowledge, bloggers or others considered experts but not mainstream media, NPR, digital outlets, not TV Maine is for me, it's on my list. KPI's Demand for Maine as a vacation destination, inquiry generation

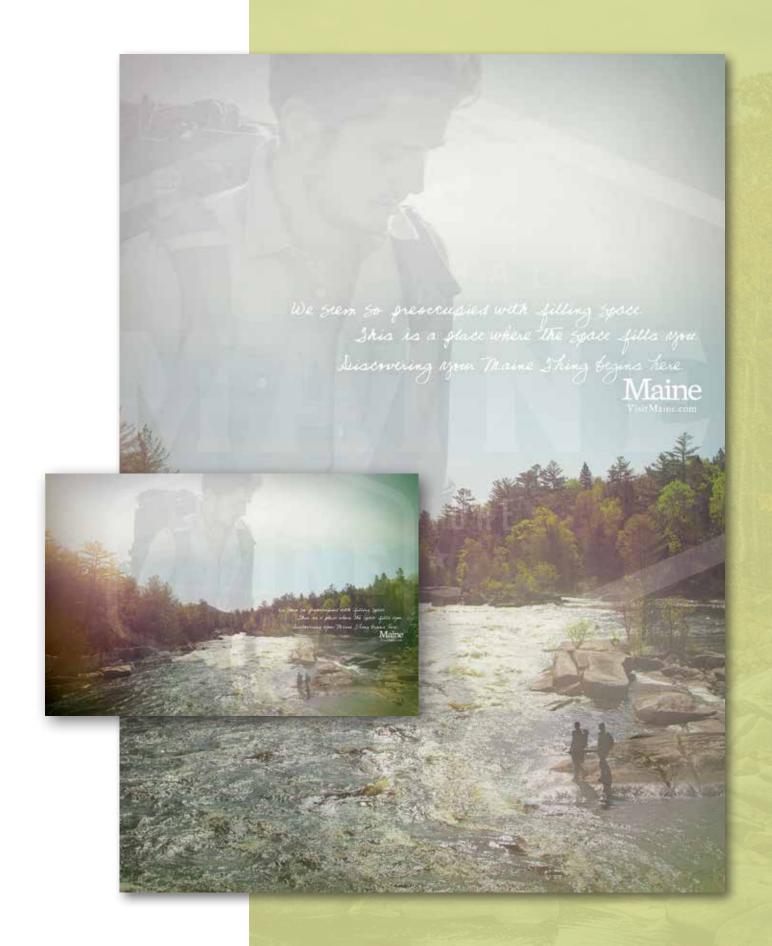


TRIP

In Maine I can really be my true self. Original and one-of-a-kind. Mindset Originality—Maine is all about self-reliance, pragmatism, and understated values. It's quirky and quaint. I can be myself here. It's earthy, authentic, and unlike anywhere else. Its spirit is borne of earth, air and sea. It's been about sustainability long before being "green" was fashionable. There is something special about Maine. It's palpable. It's got a mystique all its own. It is something wholly unto itself, unlike anywhere else. Maine tourism businesses & industry partners, Mainers, Maine Magazine, Downeast, Regional Visitor Guides Maine really feeds my need to be one-of-a-kind, to be special, and original. I've learned something new about myself through the experience of being here. Conversion studies, annual visitor study, and industry feedback KPI's

PLAN & ARRANGE

I've narrowed my options down to one destination and have committed time and money to it. I'm excited and full of anticipation, am solidifying which exact outfitters, hikes, local events, towns and "must see" experiences. Intimacy/Authenticity – wow there are a variety of ways in which I can fully immerse myself in the local culture. Maine is a place where a little side trip rewards you with something special. It will be easy to find many opportunities to immerse myself in the natural beauty and culture of the area. Visitmaine.com, Maine Thing Quarterly, Maine Invites You, e-newsletter, social channels and non-mainstream media I've booked my trip. As a result of what I've researched, I'll probably need one more day to fully experience the place and ts people. KPI's _ Engagement with vehicles listed above



Social Sophisticates



Vacation Priorities Are interested in luxury, flawless service, keeping up appearances, and having fun · Make it a priority to travel every year and are passionate about it · Believe their choice of vacation destination reflects who they are, so they look for trendy vacation spots · Prefer romantic, popular destinations with a "faraway" feeling and excellent accommodations to escape daily distractions · On vacation they want to shed responsibilities, take mental health breaks, and let their defenses down · Want to find some serenity and change their state of mind, but are not interested in mental/spiritual

rejuvenation · Are not particularly curious about cultural activities, exploration, or adventure · Are not careful about money



Guiding Life Principles

Believe appearance matters and are driven by status—money is not a concern

- Believe achieving a higher social status is important—climbing the social ladder is important
- · Say being a leader in their field is important
- Always want to look their very best and believe you can tell a lot about a person by the way they dress

Think about their place in the world; focused on family & community; also want to have fun

- Have a traditional orientation to family; connected to how they wish to be perceived in the community
- · Work hard to find a balance in life
- · Often plan things to make others happy
- Believe it is important to enjoy themselves and have fun

Try to self-actualize

- They believe it's important for them to be the best in those areas of life they're passionate about
- Are self-reliant and believe in choosing their own goals

Connection to Maine (100 is average)

Adjusted Likelihood to Visit Index: 97

26%

Past trip to Maine
Index: 87

114

Lifetime value

10%

Have been to Maine repeatedly

131

Incremental value

28% would recommend ME

Demos & Media

Belong to country clubs, civic clubs, charitable orgs. • 70% are married • 44% have children • Ave. HH size: 2.8 • Ave. age: 43 years • Ave. HHI: \$132,724 • Heavy: Newspaper • Medium: Radio, Internet, TV, Magazine • Light: Outdoor

Other Info

- Canadians: 18% Index: 106
- Business: **3.2 business trips** in the past year *Index: 97*
- Business: **36%** have extended business trip *Index: 100*
- Millennials: 23% Index: 115









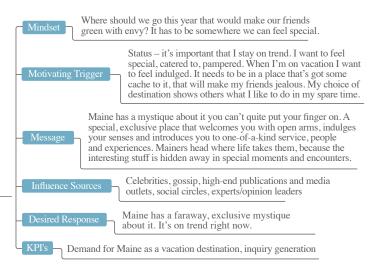
Message Receptivity (top 2% out of 7)

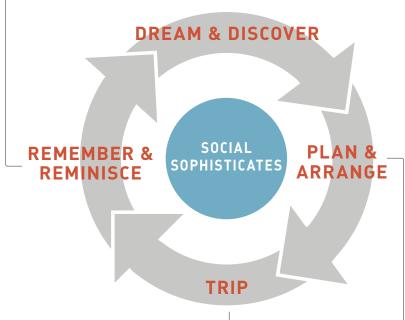
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78%	26%	46%	58%	63%	45%
Culture/ History/Arts	Authentic/ Genuine/Sincere	Unspoiled/ Simplicity	Reflection/ Introspection	Offbeat/Quirky	Adventure
25%	44%	51%	42%	35%	30%

REMEMBER & REMINISCE

We had a one-of-a-kind experience in a place with a mystique you just can't put your finger on. Can't wait to tell friends about it. Advice – because we love to travel, people often times come to us for advice. We love it when we can share something with them they would never have thought about doing. Now that you have experienced Maine for yourself, what's your Maine Thing? What is it about Maine that makes it so special? We want to hear your story. User-generated content through social channels You really should spend some time in Maine. It's such a one-of-a-kind experience. You'll adore the quaint towns and villages and feel like you've really gotten away to a special place. Engagement and ability to create direct relationships KPI's

DREAM & DISCOVER





TRIP

In Maine we can indulge ourselves in one-of-a-kind experiences. Originality—Maine is all about forging your own path, and being one-of-a-kind. Its faraway feeling makes you feel like you've really gotten away to a special place. It's an unexpected mix of urban sophistication and small town charm. It's a hidden gem. There's something about Maine. It's palpable. It's got a mystique all its own. It's something wholly unto itself, unlike anywhere else. Maine tourism businesses & industry partners, Mainers, Maine Magazine, Downeast, Regional Visitor Guides Maine really feeds our need to be special, and have a mental health break—shed responsibilities and keep things simple. We've immersed ourselves in stunning natural beauty and one-of-a-kind experiences that aren't available to everyone. Conversion studies, annual visitor study, and industry feedback KPI's

PLAN & ARRANGE

We've narrowed our options down to one destination and have committed time and money to it. We're excited and full of anticipation, are solidifying the best hotels, spa services, trendiest restaurants, beaches, quaint villages and towns.

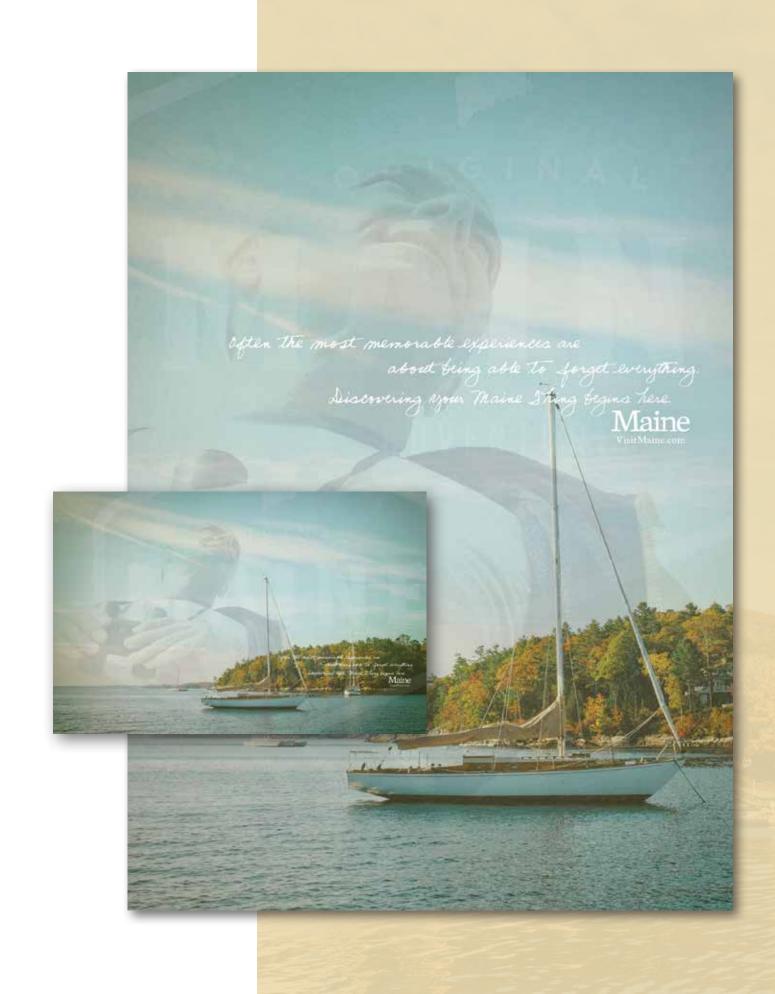
Service/Luxury – I want to indulge myself in a luxury retreat and soak up the exclusivity of being in such an uncrowded, beautiful and special place.

Maine is a hidden treasure. It's a place where you can indulge yourself in one-of-a-kind experiences that don't come along every day. Here we'll be able to find sophisticated experiences in an exclusive environment.

Visitmaine.com, Maine Thing Quarterly, Maine Invites You, e-newsletter, social channels, mainstream media

Maine is more sophisticated than I thought. There were plenty of high-end/boutique hotels to choose from, and I'm really excited about the culinary options.

KPI's Engagement with vehicles listed above



THE MAINE THING Campaign

The brand platform is expressed creatively in advertising by focusing on the indescribable aspect of Maine that we call "The Maine Thing."

The Maine Thing campaign delivers the brand platform of originality via storytelling. In 2015, the campaign asks consumers to picture themselves as part of the story.

Now armed with a better understanding of what motivates our most valued consumers, we can create customized messaging that resonates on a more meaningful, personal level. This new insight allows us to pinpoint & tailor messaging, as well as visual cues, tonality and underlying motivations to each consumer segment outlined above.

Core Marketing Strategies

- Maintain a values-based brand platform, so that the brand resonates personally across MOT's highest-value consumer segments.
- Drive inquiry and engagement with Maine Office of Tourism key vacation planning tools.
- Repackage and repurpose content so that it's served to the right person, at the right time, in the appropriate channel/format.
- Concentrate media weight and audience coverage in markets of opportunity to maintain repeat visitation and drive more first-time visitation.
- New England-emphasis on Boston
- Suburban NY-Long Island,
 Westchester and Fairfield Counties
- Hartford, CT
- Philadelphia, PA
- Baltimore, ND
- Washington, DC
- Charlotte, NC
- Canada-New Brunswick, Ontario, Quebec, Nova Scotia

Digital

VisitMaine.com

Overall VisitMaine.com tested very well with consumers for its ability to lure travelers to choose Maine, and its ability to deliver indepth vacation planning information. Armed with insights from the Usability Study, the following enhancements are planned for 2015.

Add a game tool to the home page to help those less familiar with the state find relevant ideas for experiences tailored to their interests

Add shorter, "snackable" content items for users who like to scan information quickly

Add user-generated photography

Add "accolades" from third-party publishers as a way to highlight outstanding experiences

More directly relate stories to relevant business listings

Further simplify navigation so that users can get desired content faster & easier

Develop content relationships with publishers already producing relevant and timely content on Maine tourism-related experiences

Improve filtering capabilities on the mapping tool

Continue to tell the story of Maine through real people, but fold contributor content into relevant activity categories

Use a combination of organic search optimization along with paid search marketing to ensure VisitMaine.com is performing well for consumers actively seeking information about vacationing in Maine.

Offer support to regional organizations participating in the TechShare 2.0 program.

Email Marketing

Subscribers to the e-newsletter program not only use the email to spark trip planning ideas; many say it caused them to extend their stay, and they referenced the email while in-destination. The following enhancements are planned for 2015.

Add more feature content to provide readers with a broader depth of vacation planning ideas

Add a standard section to feature iconic Maine topics related to its unique culture & character

Place more visual prominence on and expand the events calendar

Begin to segment the opt-in process so that we can customize newsletter creative based on consumer interest

Deploy supplemental emails to launch each of the MOT's digital magazine issues, The Maine Thing Quarterly.

Deploy promotional emails to encourage entry into MOT's quarterly sweepstakes.

Maine



eeling thirsty? Appreciate the cra a tasty beverage? Then you're goi love the second installment of The Main Quarterly. It's all about the craft beer movement in Maine. Meet the unique br read about the history and take a trip do Maine Beer Trail too. We even visit a rea

















Under development













BSTER

COOKBOOK











The Maine Thing Quarterly

The Maine Thing Quarterly is a digital magazine published four times per year and offers an editorial deep-dive into iconic Maine topics. Recognized in both the travel and marketing industries as an innovative marketing tool to reach consumers on an authentic/genuine level, the Quarterly will continue to be at the heart of the content strategy for MOT.

Upcoming issues include:

QTR1 – The Thoreau-Wabanaki Trail (now available)

QTR2 – Why Maine's a hotbed for creativity in the food scene

QTR3 – Acadia National Park, a celebration of this park's history and tradition

QTR4 – Maine's Art Culture

The Quarterly, viewable at MaineQuarterly.com, is also served up as smaller individual articles on thirdparty websites through native advertising placements. It's also repurposed for use on VisitMaine.com.

Trailer (or teaser) videos are included in pre-roll advertising to promote each issue.

Emails are sent to individual tourism businesses in Maine, with links to a tool kit industry members can use to promote the Quarterly in their own digital channels.





UBSCRIBE















Paid Advertising

Using MRI (Mediamark Research Inc.) software, we select media vehicles based on consumer segments' media consumption habits. The media plan is purposebuilt to drive both awareness and lead generation/inquiry among these target segments.

Television

Building off the success of the 2014 pilot program, we will continue the use of RFI technology to allow cable subscribers (while viewing the MOT :30 TV spot) to request a Maine Invites You travel planner and opt-in to the e-newsletter program right from their remote. In addition to running:30 TV spots, each tailored to resonate with our customer segments, there will be a Maine branded channel where users can access MOT videos and photography. The schedule delivers 30 million impressions and an estimated 40,000 leads.

AT&T UVerse - reaches HH's east of the Mississippi including Texas (65 markets)

Comcast – for heavy-up market penetration into Hartford CT, Philadelphia PA, Baltimore/DC

Cablevision of NY - for suburban NY (Long Island, Westchester and Fairfield Counties)

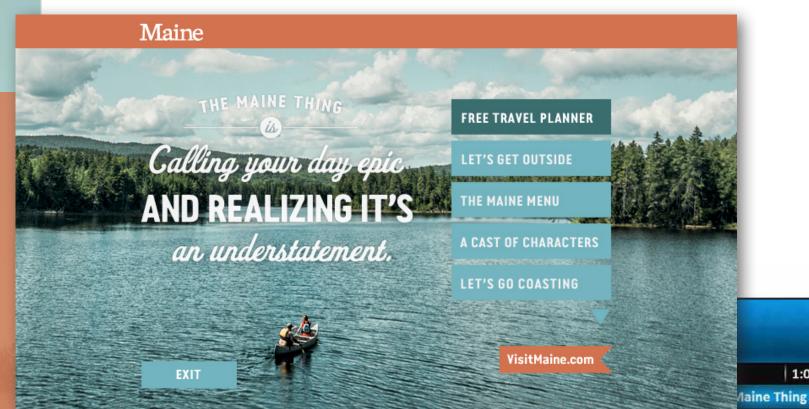
Traditional spot market broadcast -Charlotte, NC (RFI not available)

Radio

Continued sponsorship of the Boston Red Sox (NESN) network

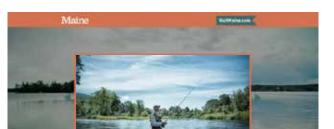
National sponsorship of National Public Radio (NPR), eight-week schedule with 50 million impressions

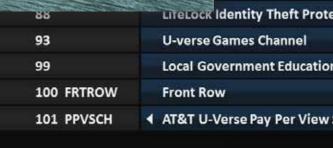










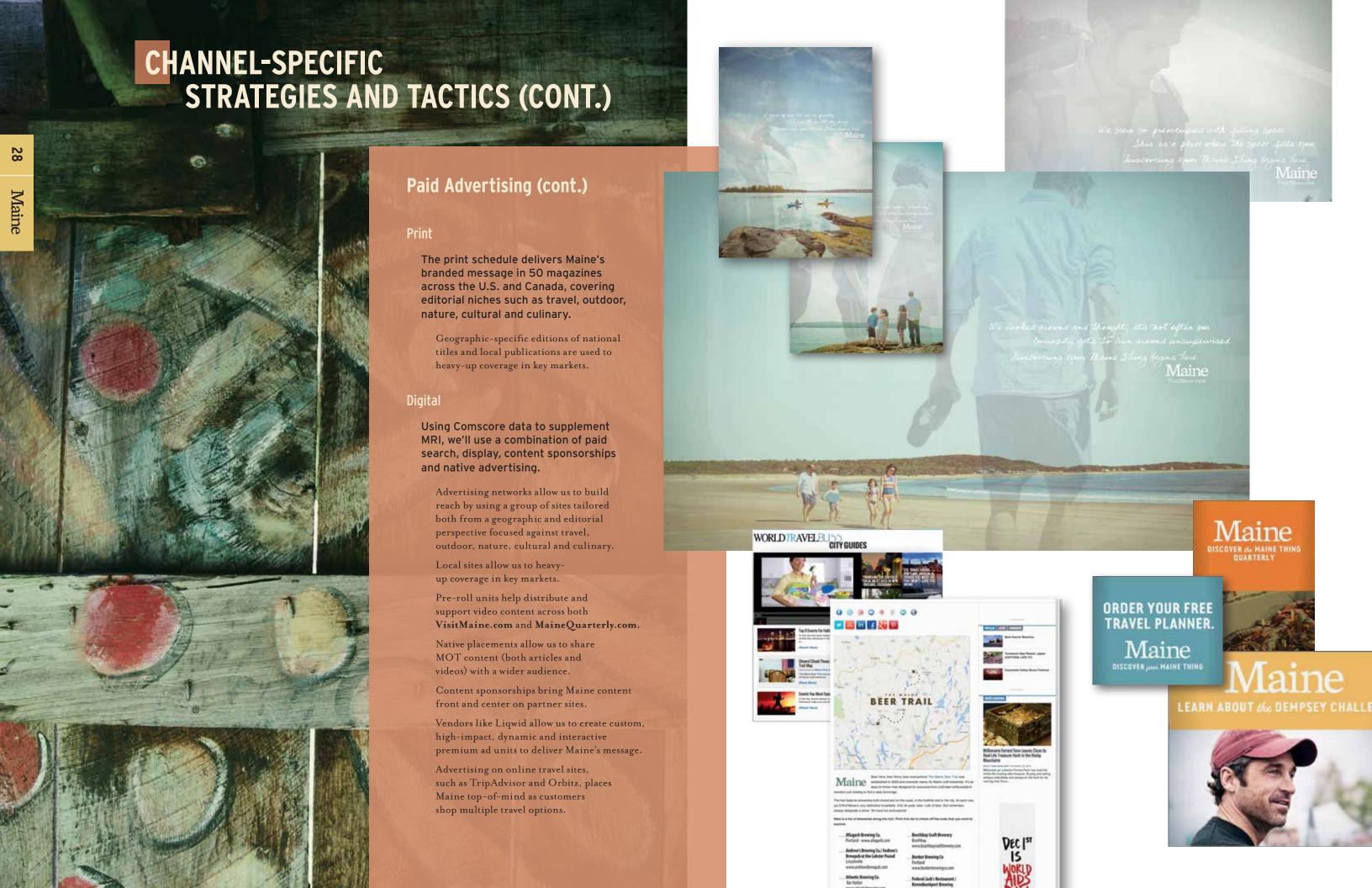




It's the Maine Thing Meet the quirky characte

1:00 PM

forests and discover a tru unexpected awaits you.







Public Relations

Leverage the influence of public relations to further Maine's Mission to become the premier four-season destination in New England by providing story ideas and materials to a rich variety of national, regional and international media outletsincluding travel, lifestyle, sports, food, news and general interest.

Communicate the unique point-ofdifference that is Maine and generate greater understanding and awareness of "The Maine Thing" by working with a wide range of media to help tell the story.

Support the Maine Office of Tourism's efforts to bring more visitors into the state and encourage deeper excursions by both domestic and international travelers.

Help increase the length of stay by generating articles that stress the variety of things to do in Maine.

Generate greater visitor engagement in the range of activities to experience in Maine, thereby increasing spend per visitor in the state.

Provide marketing and tourism support to the regional tourism organizations and local Chambers of Commerce when requested.

Communicate the value of tourism message within the state of Maine to increase awareness of the economic impact of tourism.

Communicate with Maine's tourism industry to raise awareness of the Office of Tourism's work.

Extend the reach of the advertising campaign by supporting the campaign's messages and media mix.

Proactively promote all new tourism products.

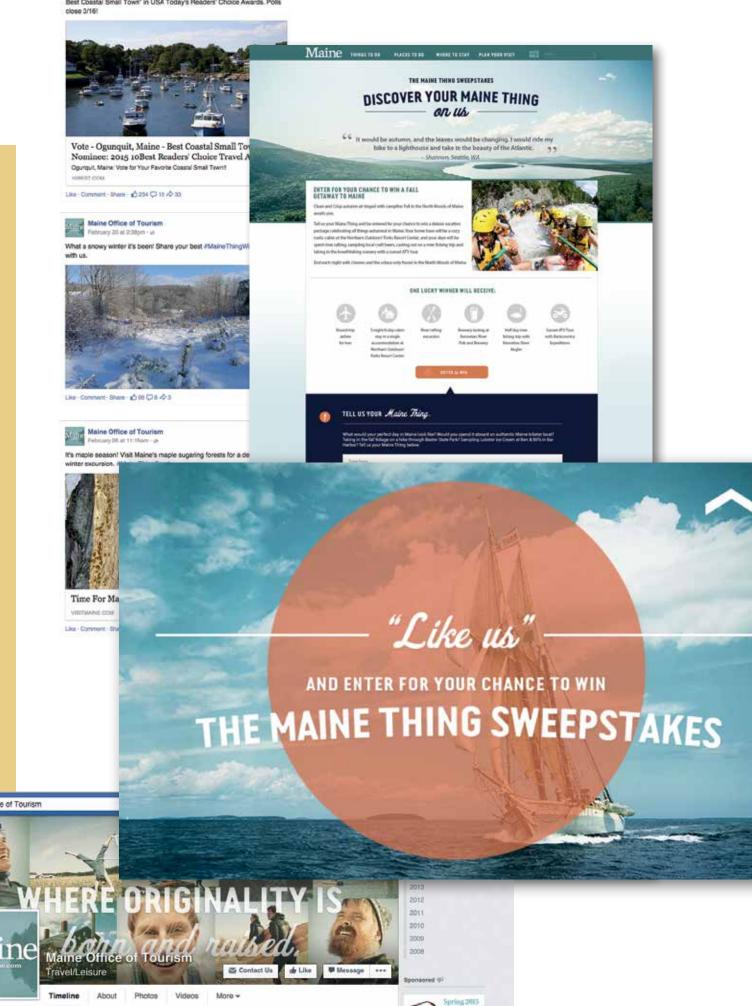
Use social media to engage and excite











CHANNEL-SPECIFIC STRATEGIES AND TACTICS (CONT.)

Leisure & Travel Sales (International and Domestic)

Attend high-traffic consumer-oriented events and travel shows in our key U.S., Canadian and overseas markets.

Provide industry partners with added-value opportunities.

Conduct one-on-one sales calls, sales missions and reservation agent trainings with top-producing domestic, Canadian and overseas tour operators, receptive operators and travel agents specializing in FIT leisure and MICE travel. Goal to maintain strong relationships and be top-of-mind with room night-generating travel partners.

Promote the destination's niche offerings with a focus on filling low demand periods.

With the 2014 agreement to expand the "Two Nation Vacation" partnership with New Brunswick over the next four years, work collaboratively to develop new and updated direct-to-consumer marketing initiatives to increase incremental visitation to Maine and New Brunswick from some of our core markets.

Conduct exploratory missions and attend Discover America events in Scandinavia and Iceland.

Work in partnership with Vermont and New Hampshire, "Top of New England" states, in France.

Continue to support Discover New England (DNE).

Work as part of DNE to market Maine as a key destination within New England using a mix of both direct-to-consumer and business-to-business channels.

Continue to develop partnerships with key tour operators in the UK/Ireland, Germany & Japan.

Continue to support the DNE Summit and host the event in Maine in April 2015.

Continue to support international media and trade familiarization trips.

Explore emerging markets such as China and Australia.

Work with the Adventure Travel & Tourism Association to develop relationships with adventure travel tour operators, media and outdoor product retailers in core international markets to better position Maine as a key U.S. adventure travel destination.

Partner with Brand USA to maximize the effectiveness of marketing dollars.

Hire in-country representation for Maine in key overseas markets.





CHANNEL-SPECIFIC STRATEGIES AND TACTICS (CONT.)

Group Tours, Meetings, Events and Sports Marketing

Provide support for the Maine Motorcoach Network, including, but not limited to, monthly meetings, profile book productions, sales missions and FAM tours.

Work with tour operators that already visit Maine to put an emphasis on increasing the number of nights they spend in Maine and the frequency of their visits.

Target operators selling competitive destinations and educate them on the uniqueness and marketability of a Maine trip.

Partner with local CVBs to augment and enhance their efforts to attract meetings and conventions business.

Provide support for the Maine Sports Commission to help attract new sporting events to Maine and expand/enhance existing events around the state.

Research and Analytics

Expand scope of annual visitor survey to:

Track visitation from consumer segment groups identified in the 2014 Segmentation Study

Expand geography to better identify areas of visitation growth

Measure the effectiveness of The Maine Thing advertising campaign among prospects and inquiries.

Explore new methodologies to measure effectiveness of both traditional and non-traditional media

Develop an ROI model for tracking incremental visitation resulting from paid advertising.

Gauge growth in brand awareness and consumers' understanding of brand attributes.

Explore research partnerships with Maine universities and colleges.

Conduct additional usability testing of VisitMaine.com.

Partnership Marketing

Collaborate with industry associations and stakeholders to leverage shared learning and resources.

Collaborate with the eight marketing regions to:

Enhance the Maine Tourism Marketing Partnership Program with cooperative marketing opportunities using matching funds to help bolster regional marketing budgets

Conduct quarterly meetings for information dissemination and ideation

Support key state agency partners that also market to visitors.

Develop public-private partnerships with Maine-based businesses.

Develop content-sharing partnerships with third-party publishers.

Collaborate with New Brunswick on "Two Nation Vacation" partnership opportunities.

Work in concert with Nova Star Cruises Ltd. to support ferry/cruise service between Maine and Nova Scotia.

Collaborate with Maine Woods Consortium to grow rural economic development through tourism.













CHANNEL-SPECIFIC STRATEGIES AND TACTICS (CONT.)

Maine Film Office

Develop and strengthen online marketing tools that provide filmmakers with vital information about the availability of local crew members and support services, and encourage filmmakers to hire, buy and source locally.

Expand the online location library to include the wide range of cinematically rich and authentic locations available throughout Maine; the diversity of the landscape in the different coastal and inland regions of Maine; and the topography that is uniquely Maine.

Showcase Maine as a filming location at trade shows, sales missions, film festivals and other industry events.

Proactively cultivate relationships with production companies, ad agencies, and global industry stakeholders that make filming location decisions.

Develop opportunities with domestic and international trade journals, broadcast media and film editorial media contacts to build an increased awareness about productions filming in Maine, local infrastructure and businesses that provide needed goods and services, the talented Maine film community, and the benefits of filming in Maine.

Partner with the Association of Film Commissioners International, the official professional organization for film commissioners, to participate in domestic and international marketing opportunities at key industry events to increase global awareness of the benefits of filming in Maine.

Actively participate with the Maine Film & Video Association, the Maine Arts Commission, local film festivals and other industry partners to create cooperative opportunities to promote films made in Maine and the filmmakers who choose Maine as a filming location.

Identify and foster strategic partnerships with key community leaders and organizations to create opportunities for them to promote their jurisdiction to filmmakers.

Support the growth of the local film community and provide opportunities to showcase their work and the resources they provide for all productions that film in Maine.







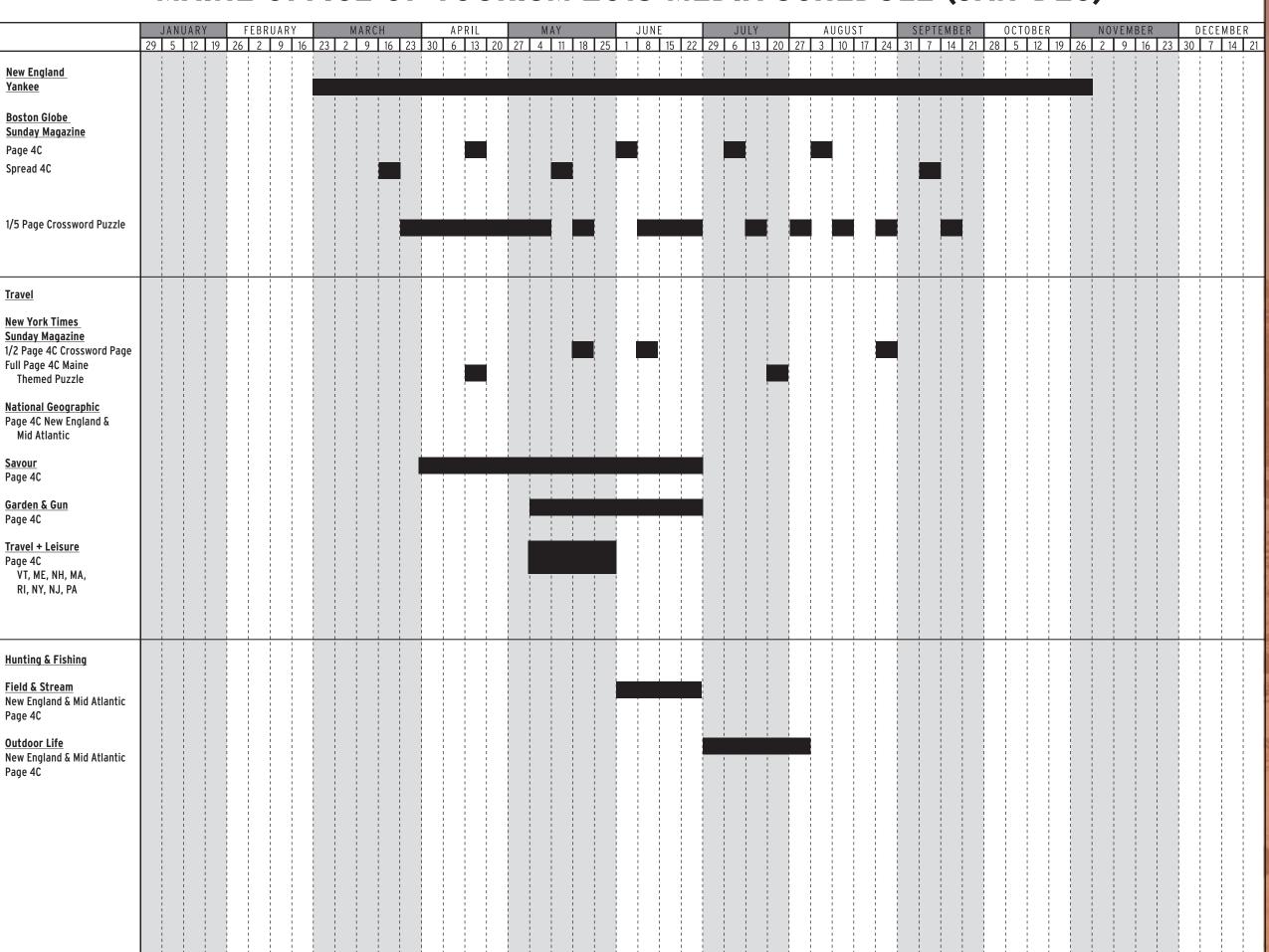


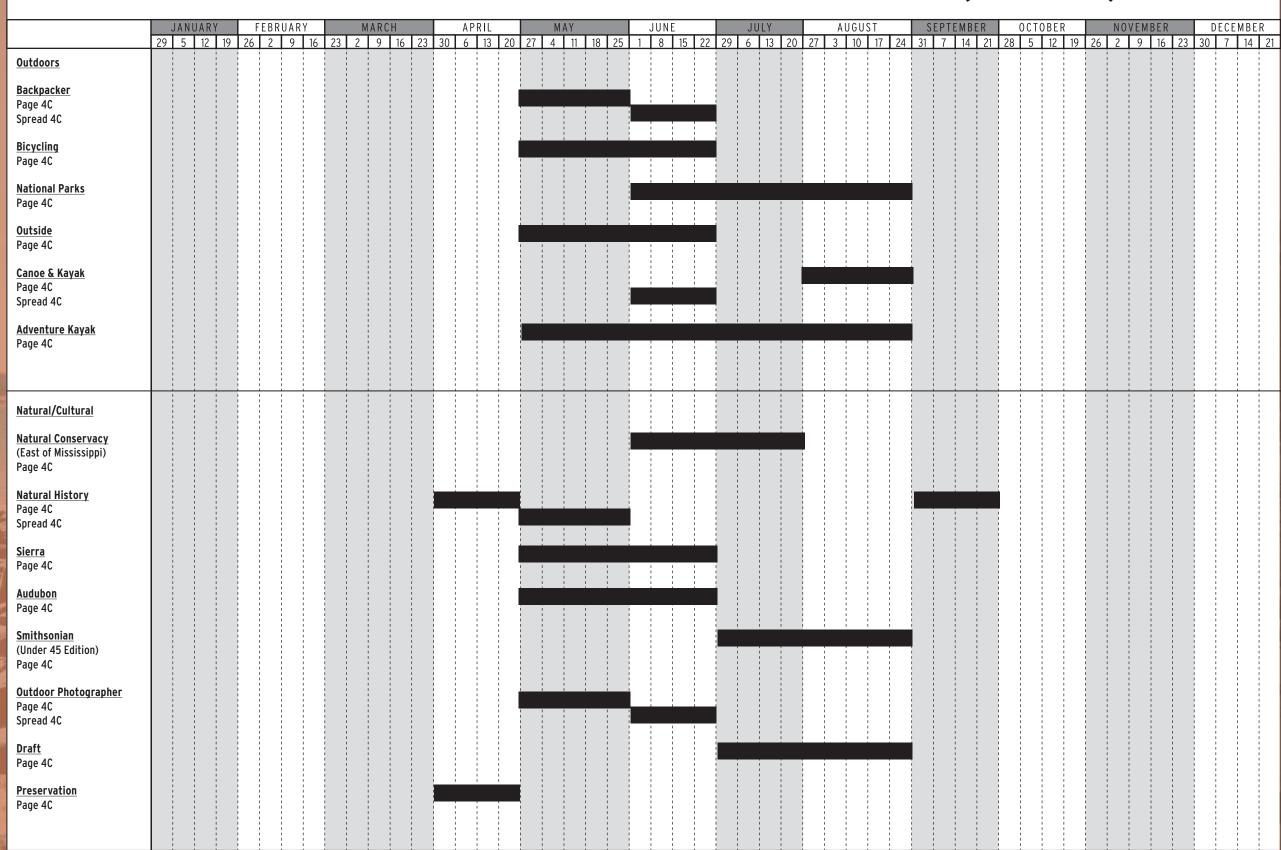


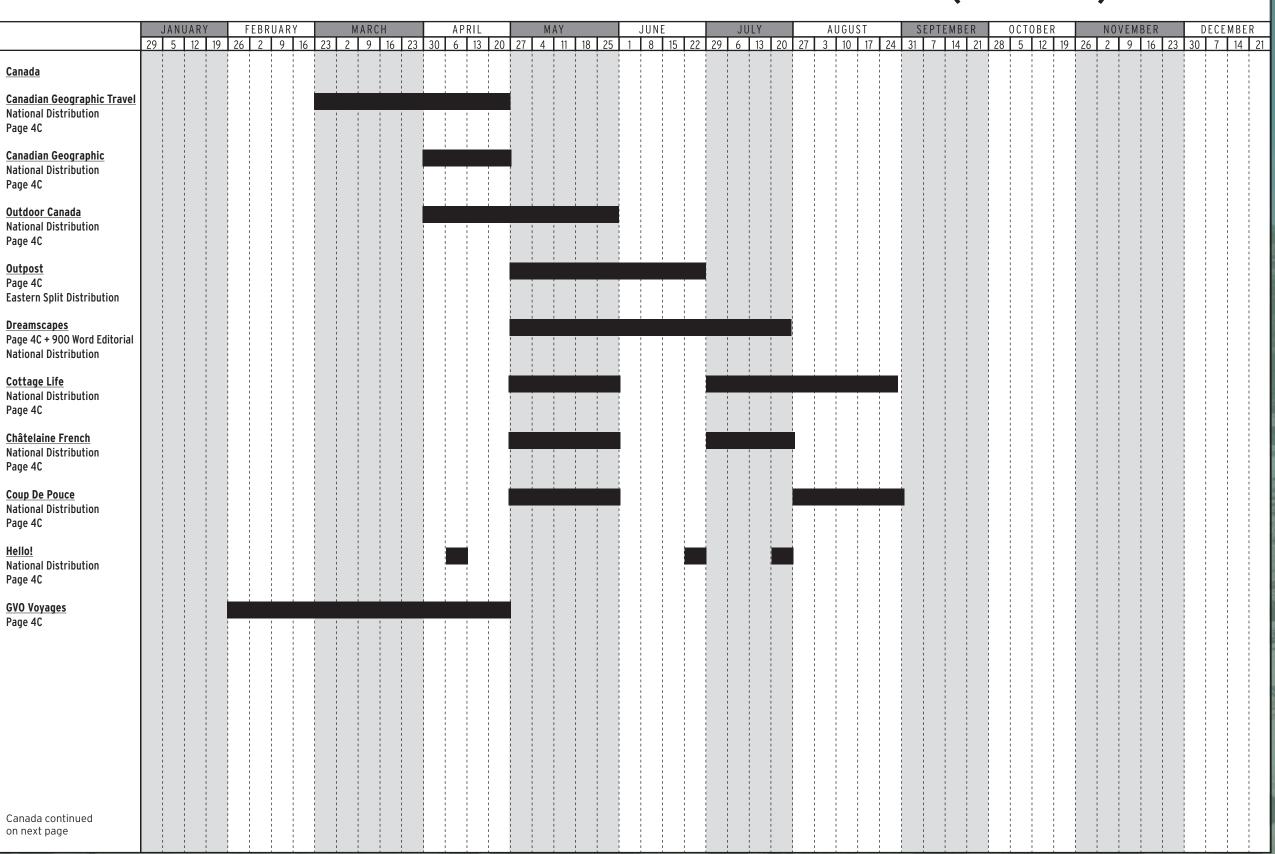
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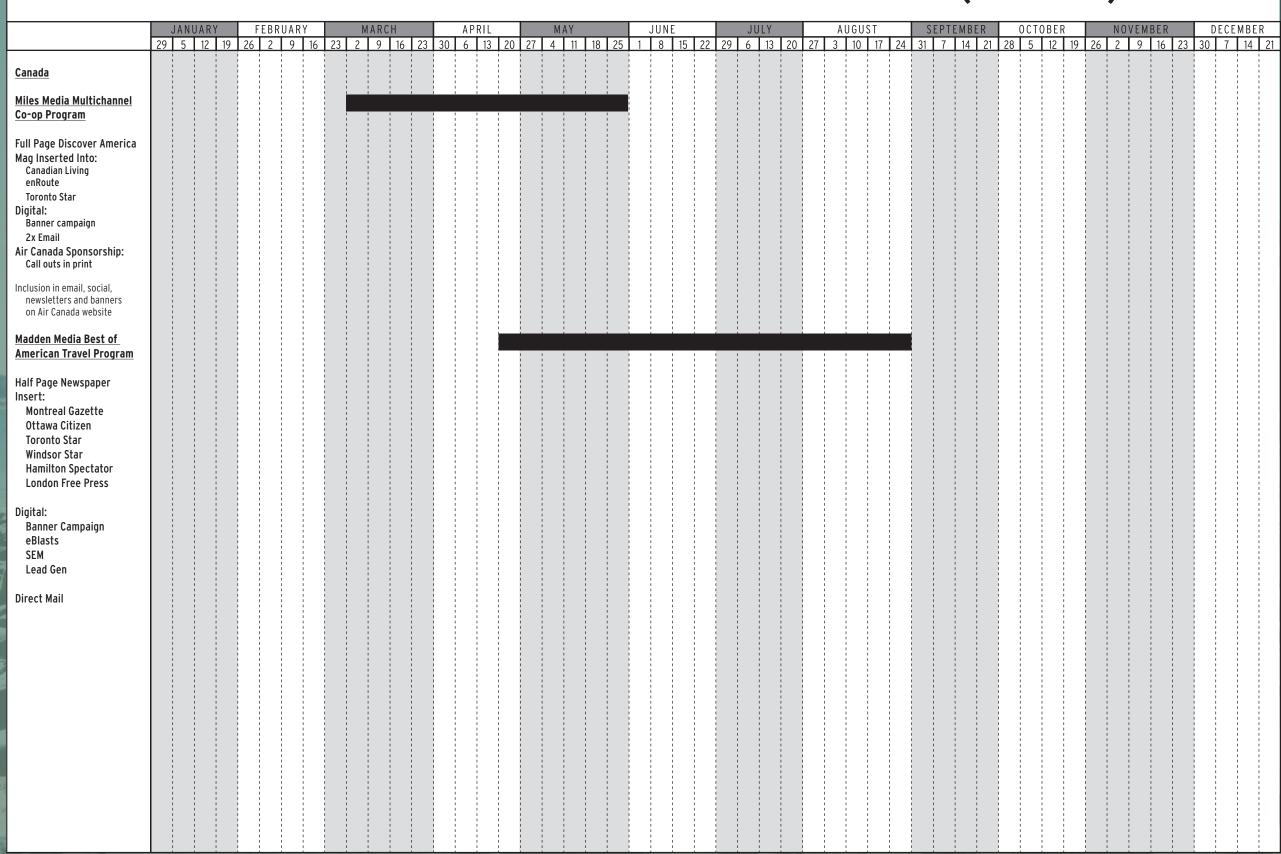
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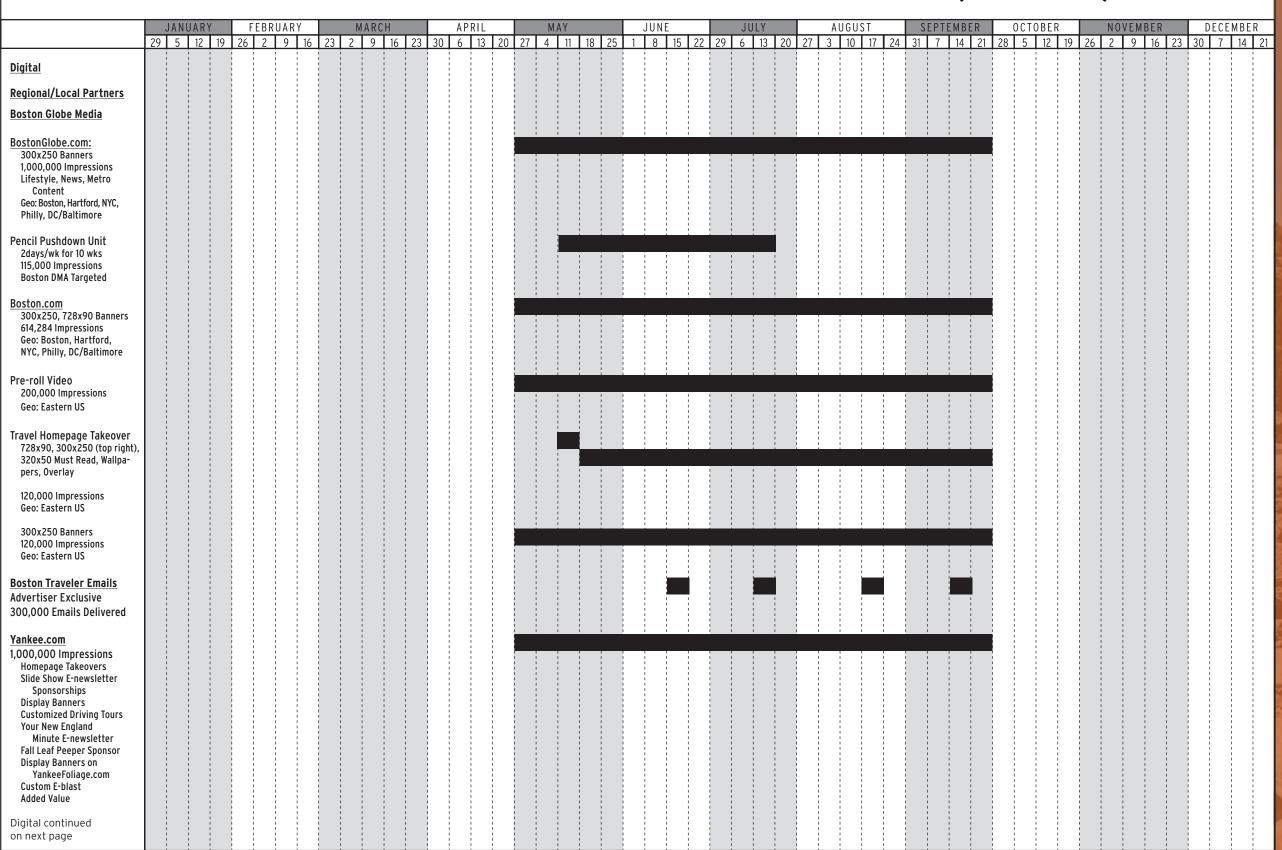
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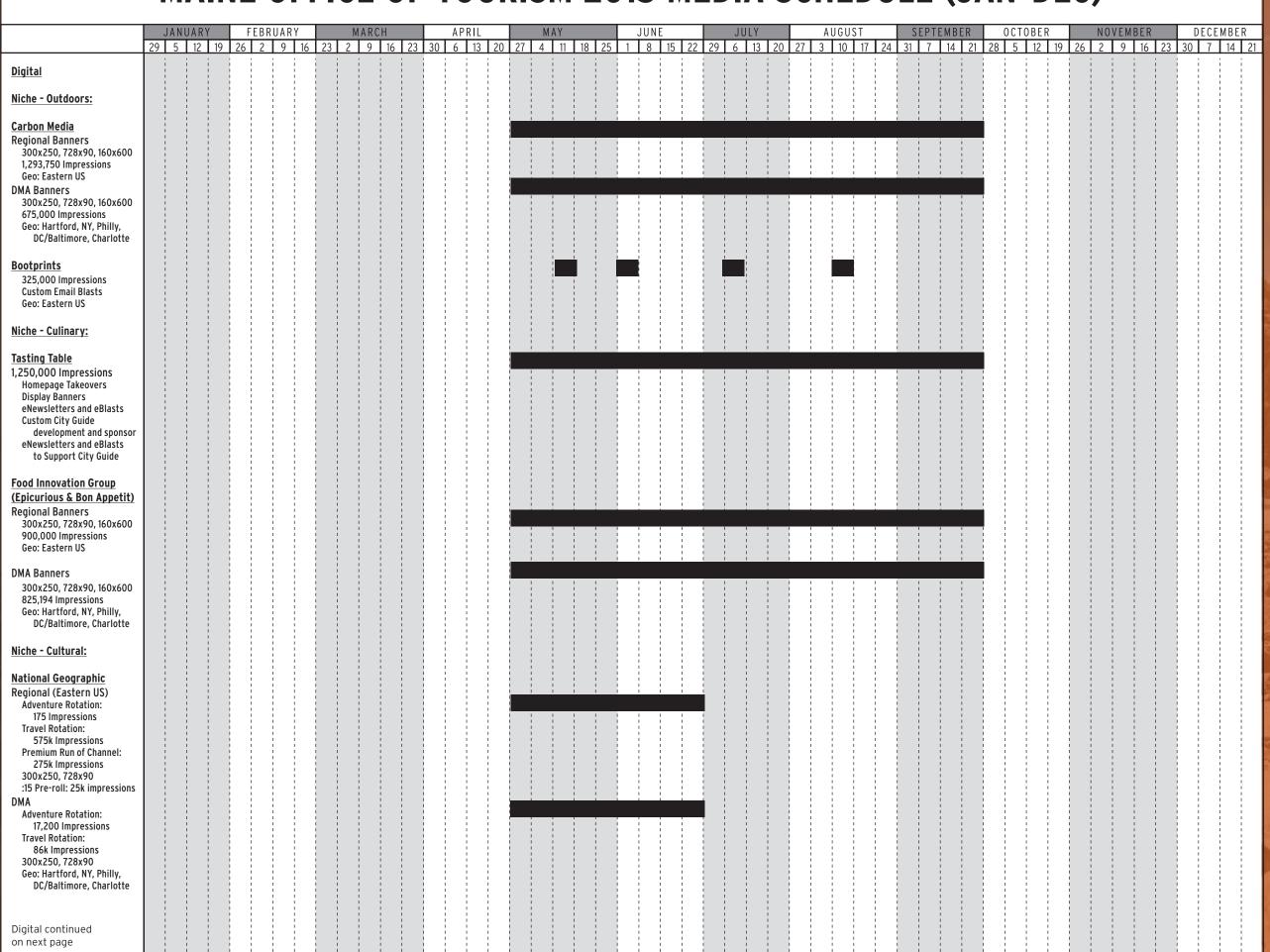




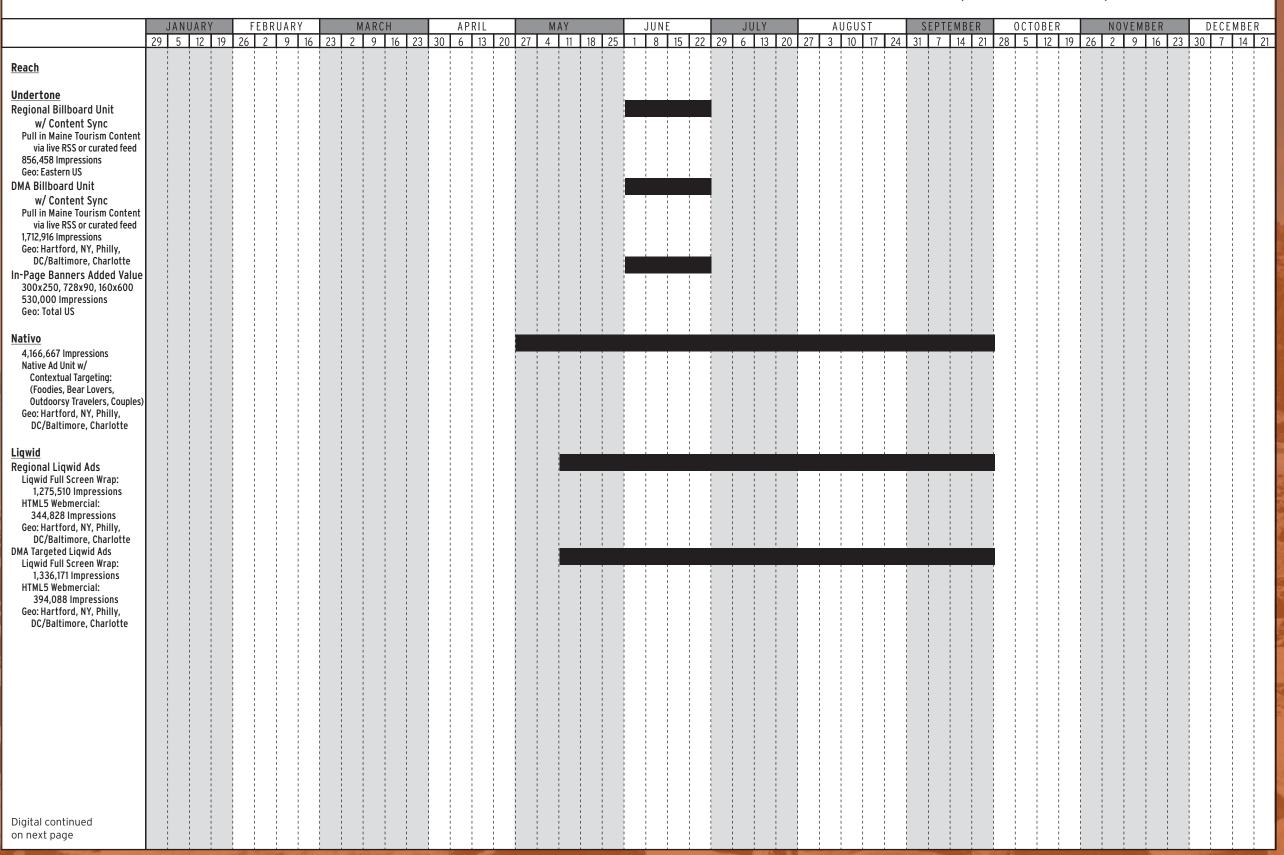








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OT RESOURCES **AVAILABLE TO PARTNERS**

- Take advantage of business listing enhancements on VisitMaine.com-VisitMaine.com offers tourism-related businesses enhanced features such as inclusion of photography, video and logos.
 - You can update your listing in the content management system at this link: http://maine.bvk.geoconsensus.com/login/. Or click on the Partner Login link in the footer at VisitMaine.com. To access a help desk, please e-mail help@visitmaine.com.

If you are a new tourism-related business and would like to be added to the site, you can begin the registration process at the above link, and a member of the MOT staff will be in touch with you.

- 2. Make sure you are in our industry databasestay abreast of MOT news and updates by making sure we have your contact information in the outbound e-mail distribution list.
 - Contact Greg.Gadberry@maine.gov or call 207-624-7483.

If your business is listed on VisitMaine.com, then the e-mail address you provided in the contact section when you created the listing (in the content management system) is automatically included in the industry e-mail database. Please note the system allows for multiple contacts. If you do not have a contact loaded, you will not receive e-mails.

- . Provide us with quality photos of your business-send rightsfree photos in JPEG or TIFF format to Greg.Gadberry@maine.gov or call 207-624-7483.
- 4. MOT wants YOUR newssend us your news! We can help spread the word about renovations, new projects, packages and special events. Please send all announcements to Jennifer.Geiger@maine.gov.
- 5. Participate in domestic and international media and travel trade FAM trips-if interested, contact Jennifer.Geiger@maine.gov.
- 6. Use VisitMaine.com/tourism as a key information resource-there you'll find research studies, MOT presentations, marketing plans and other key sources of information relevant to the travel industry in Maine.
- 7. Request consumer leads-industry partners can request consumer leads (in the form of physical addresses) from VisitMaine.com sorted by interest, region and date range. Please contact Steve Lyons at Steve.Lyons@maine.gov or call **207-624-9815.**



